MAJOR OBJECTIVES AND GOALS FOR FISCAL / CALENDAR YEAR 2023

- 1. Provide wholesale treated and raw water to seven member cities and eight additional contracting parties.
- Maintain treatment and distribution facilities
- Provide wholesale treated surface water that meets or exceeds TCEQ requirements
- Prepare guidance for long term renewal and rehabilitation of NETMWD assets.
- Remain continuously attentive toward integrated water delivery operations with treated water customers.
- Maintain effective 5-year prioritized CIP planning, updated to support FY 2024 budgeting.
- Complete ground storage tank at Lone Star.
- Complete installation of generator and transfer switch at Pittsburg WTP.
- Establish NETMWD customer outreach to support TCEQ operator training with no cost operator training courses.
- 2. Perform financial activities in a clear, transparent, and predictable manner that supports long-term financial stability of the District, its seven member cities and additional contracting parties.
- Completion of Audit of FY 2022 financial activity.
- Provide monthly / quarterly financial reporting to NETMWD Board and LOPSS
- Support personnel hiring and employee training, licensing, and retention efforts.
- Support update of 5-year prioritized CIP planning to target debt financing for major improvements or renovations.
- Address recurring and repetitive purchasing, accounts payable and payroll activities.
- Support continued risk management planning and procurement of insurance in advance of renewal dates.
- Continue managing allocation of income generated from sale of water supply financed by contributions from NETMWD initial contracting parties. (7 Member Cities)
 - Continue fire hydrant replacement / valve installation rebates to water customers.
 - o Continue to reimburse member cities' annual water use fees paid to TCEQ.
 - Maintain rate subsidy to member cities based on their contributions to the original construction of Lake O' the Pines.
- 3. Regional coordinator of Environmental Stewardship activities throughout the Cypress Creek Basin.
- Continue TCEQ required annual water quality reporting.
- Provide quick and efficient permitting / inspections of on-site wastewater facilities in compliance with TCEQ rules in four counties. Continue utilizing Scott Haney for support

- of difficult and possibly dangerous OSSF cases where systems may be malfunctioning or otherwise out of compliance.
- Continue Clean Rivers Program support for Cypress Creek basin and coordinate opportunities to leverage additional aquatic studies in partnership with TCEQ and TPW.
- Collaborate with TCEQ on Cypress Creek basin stream standards and coordinate with TSSWCB on watershed management and source water protection efforts.
- Monitor statewide efforts on threatened and endangered species (freshwater mussels).
- Continue working with TPWD and USACE through the current MOU to combat invasive species in Lake O' the Pines
- Continue as NETMWD contact for collaboration with Caddo Lake Institute, The Nature Conservancy of Texas as well as other nonprofits.
- Consider NETMWD participation in North American Lake Management Society.

4. Remain engaged with state and regional water supply planning with a focus on regional supply provision and water sales.

- Pursue re-purposing of Cypress Creek basin industrial water supplies to recover revenue lost or diminished from industrial water customers that no longer need water supply currently under contract with NETMWD.
- Conclude appropriation of a water right in the upper Cypress Creek basin in cooperation with Luminant to assist with closing the Whitfield mining operation adjacent to the decommissioned Monticello generating station.
- Continue District's participation in regional water supply, flood control, and water quality planning in the Cypress Creek basin.
- Continue state and national involvement with AWWA, NWSA, RRVA, TWCA and extend opportunities to key NETMWD staff to engage in relevant associations to leverage training and professional development.